

#### PRESIDENT'S MESSAGE

by Tammie McQuain





This year is flying by! I can't believe we are already into August. To kick start our summer, a few of the board members joined me at the Chapter Leadership

Institute, (CLI), on July 21-23, 2016, which was held in Fort Worth, Texas this year. This conference is an orientation, training and networking event for chapter officers. CLI provides the opportunity to learn about the leadership roles by sharing ideas and experiences with other chapter leaders across the country. We all came back with a greater understanding as to how the chapter receives support from ALA. the value of the membership from both the national and local level and ways on how we can improve our own chapter programs.

Our VIP Business partners made an announcement at CLI that they had collaborated with ALA to provide additional healthcare, *Singlecare* to its members. This is a free service and fills in the gaps were your current coverage might be lacking. There will be a webinar on August 3, 2016 to learn more about this free plan. Stay tuned for more details on this additional free coverage.

As a reminder, ALA has a lot of resources that are not tapped into at the local levels. To name a few, we have The Legal Management Magazine, which is a digital magazine that is distributed monthly with current articles and relevant industry news. Signing in with just your email easily accesses this magazine. ALA's VIP Program is

available to all active members. The VIP program offers exclusive services and discounts from nationally known companies. For more information, members can go to the ALA Website. In addition to our chapter website forum, there is an online community that members can subscribe to. Each chapter has its own community chat room as well. Make sure you click on this link to subscribe to the online community forums that interest you.

As members, you have each "Signed With the Winning Team!" It is our hope that you will find great value in your membership at both the national and chapter level.

If you have any questions or would like more information on member benefits, please feel free to reach out to anyone on our board.

Have a great summer!

#### Got CLM?

If you are interested in becoming a CLM, you may want to consider joining a CLM Study Group, or checking out study materials from our library. Please contact our San Diego Chapter Librarian, Jennifer Becky for materials. For more information on eligibility and test dates, click here.



#### **FEATURES**

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"Before you are a leader, success is all about growing yourself. When you become a leader, success is all about growing others"

- Jack Welch







Take advantage of the resources at <u>SANDIEGOALA.ORG</u>, and stay Connected with ALA!







The ALA Job Bank is a great place to post for talented managers and staff!

For more information and to submit job postings, please contact:

SHAILA SCHAIBLE (619) 595-4317 schaible@higgslaw.com

Or visit the San Diego ALA website to see what's new!

#### http://www.sandiegoala.org/jobs













## **Legal Division**

The competition for talent is intensifying and the management of today's workforce is becoming increasingly complex. Eastridge Workforce Solutions\* delivers technology-enabled workfoce solutions to help companies recruit, retain and manage exceptional talent with ease.

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\*Exclusively Legal has rebranded to Eastridge Workforce Solutions









#### Gain more from your membership and get involved in 2016!

#### **Dear Chapter Members:**

Do you want more out of your membership? Would you like to network with like minds? How many times have you been faced with an issue where "no one else understands" and you could use a group of peers to consult?

Then take the opportunity to get involved in the SD Chapter in whatever capacity you are comfortable:

- · Are you good behind a camera? Consider taking photos at our meetings and events, or share the fun with another member.
- Do you thrive on community involvement? Look into our Community Connections efforts, Couture for a Cause and Project LEAP, our program for high school students.
- Maybe you have great ideas for increasing membership in the Chapter? Join the Membership Committee and help lead our Peer Connections program.
- Are you organized and task oriented? We need help with CLM materials, Bylaws/Ethics, Historian tasks, as well as the Salary Survey.

The 2016 – 2017 Chapter term starts on April 1, 2016, but planning is paramount. I would love to see more of you involved. I have included a brief description of each committee, and the ALA Membership Handbook has a more detailed one, or just ask me or another current Board member.

Let's work together to make our Chapter the best it can be! Please complete the information below and return it to me at <a href="mailto:rushworth@higgslaw.com">rushworth@higgslaw.com</a>, or give me a call at 619-595-4393.

All my best,

Anna Rushworth
Past President 2015-2016









#### Gain more from your membership and get involved in 2016!

Name Firm:	
Phone No Email	
I'm interested in volunteering for the following committee(s)	(you are not beholden to all you select):
Chapter Audit – perform audit of Chapter finances on	ce a term.
Chapter Library / CLM Materials – maintain materials	to loan to members; organize CLM study program?
Bar / Professional Association Liaison – Chapter's of	connection to other legal organizations.
Bylaws / Ethics - maintain and update Chapter Bylaw	s, as necessary.
Communications – provide efficient and effective com "Month-at-a-Glance."	munication to Chapter members, including the
Community Connections / Project LEAP – charitable local high schools to create programs promoting op	•
Diversity Committee – plan annual diversity presenta	tion; promote diversity within the Chapter.
Education - work with President Elect on planning Ch	apter education activities/speakers.
Handbook – maintain and update membership handbo	ook.
Historian – maintain Chapter memorabilia.	
Invitations – design and create options for invitations and other Chapter events.	or BP luncheon, MP luncheon, Leadership Dinner,
Legal Resource Fair - Chapter annual Business Parti	ner resource fair in February.
Meetings Coordinator / Hospitality – assist Meetings - Receive RSVP's; maintain name badges; and/or w	
<b>Membership</b> – team up with the Vice President/Memb current membership.	ership Chair to bring in new members and maintain
The Mandate (Chapter Newsletter) - with Editor-in-C	hief produce bi-monthly newsletter.
Photographer – photograph Chapter meetings, events	s, and other functions.
Public and Media Relations – represent the Chapter	n publicizing and promoting events.
Salary Survey – implement annual Chapter salary sur	vey.
Academic Scholarship – selection process to promot deserving students.	e and award an academic scholarship to `two
Social Media – assist Social Media Chair in promoting	Chapter LinkedIn, Facebook, and Twitter pages.
Business Partner Relations – work with Director of B maintaining vendor relations.	P Relations in promoting, managing and
I'd like to help another way:	







## SAN DIEGO'S NEW SICK LEAVE ORDINANCE IS IN EFFECT, AND FIXES ARE IMMINENT



By:Danielle Moore, Esq & Megan Walker, Esq

On Monday, July 11, the San Diego City Council certified the Minimum Wage and Sick Leave Ordinance passed by voters last month and also passed amendments to the Ordinance. We published a summary of the law when it was passed by the voters last month. Fortunately, the amendments address many of the questions left unanswered by the original bill. Unfortunately, some of the amendments also include increased penalties.

Importantly, while the amendments require a second read in 30 days before they can be effective (which is expected to occur barring any unforeseen developments), the City Council has set July 11, 2016 as the effective date for employers to comply with the Ordinance's original requirements. This is what employers need to know now about the Ordinance and the new forthcoming amendments:

#### Sick Leave

Employers of employees who work at least two hours in the City of San Diego in one or more

weeks of the year are now obligated to provide paid sick leave as follows:

- Use. Employees must be allowed to use up to 40 hours (or five days) per year. The available reasons to take sick leave fall under the same broad reasons currently available under state law. Additionally, employees in the City of San Diego may also use paid sick leave when the employee's place of business is closed due to a public health emergency or the school or child care provider of a child in the employee's care is closed due to a public health emergency. Employers in San Diego may also require that employees take sick leave in two-hour increments. Employees may begin using Paid Sick Leave on the 90th calendar day of employment or July 11, 2016, whichever is later.
- With the amendments, employers now have two methods of providing sick leave:
  - Accrual. Employees earn one hour of paid sick leave for every 30 hours worked, and earned unused sick leave carries over to



## THE MANDATE SAN DIEGO CHAPTE

the next year. The Ordinance allows employers to meet their obligation through the use of paid time off, paid vacation, or paid personal days.

NEW - Accrual Now Capped. Originally, the ordinance passed by voters prohibited employers from placing any cap on sick leave accrual. However, the amended Ordinance now allows employers to cap an employee's total earned sick leave at 80 hours. This change is important because the cap allows employers who choose to utilize combined PTO policies to meet the sick leave requirements to avoid runaway costs. Since PTO must be paid out on termination (unlike sick leave), the original language forced employers to maintain separate sick and vacation policies or else face uncapped PTO and potentially large payouts at termination.

Rollover. It is important to note that accrued but unused paid sick leave must still roll over to the next benefit year. However, with the new amendments, once an employee accrues 80 hours of paid sick leave, the employee will stop accruing until he or she uses that sick leave.

 NEW – Front Load Now Available. The amended Ordinance now also provides employers with the option of providing the 40 hours of paid sick leave to employees at the

- beginning of each benefit year, similar to California's sick leave law. A benefit year is any regular and consecutive 12-month period defined by the employer.
- NEW Rate. The amended Ordinance clarifies
  that employees who are not exempt from
  overtime should be paid at their regular rate of
  pay for the workweek in which the employee
  uses sick leave. This is the same as one of the
  two options for nonexempt workers under the
  California statute. Exempt employees must be
  paid at the same rate or in the same manner as
  they are for paid working time.
  - Employee's Notice. Employers may require reasonable notice (no more than seven days in advance) for the need for foreseeable sick leave. Like the requirement under state law, employers may only require notice "as soon as practicable" where the need for leave is unforeseeable.
  - NEW Clarity Regarding Employer's

    Notice. Employers must provide notice of the new ordinance to employees by (1) posting a poster, and (2) providing written notice to individual employees with details on how the employer satisfies the requirements of the city ordinance. Under the Amended Ordinance, the poster will be made available September 1, 2016. The written notice to employees must be provided at the employee's date of hire or October 1, 2016, whichever is later.
  - Reinstatement. If a terminated employee is rehired within six months, he or she is entitled



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to reinstatement of his or her accrued but unused paid sick leave if it was not paid out on termination. If an employee is rehired within one year, he or she will be entitled to his or her accrued but unused sick leave under California state law if it was not paid out on termination.

Record-Keeping. Unfortunately, the Amended Ordinance does not make substantive changes to the employer's recordkeeping obligations. Employers must create and maintain written or electronic records of their employees' accrual and use of paid sick leave, provide the records to employees on a regular basis, and retain the records for at least three years. While the state statute already requires employers to provide employees with their available sick leave balances each pay period, the requirement that the employer also provide employees with a record of their use of paid sick leave is unique to San Diego and increases the burden for employers.

#### Minimum Wage

The new minimum wage of \$10.50 per hour for employees who work in the City of San Diego is still effective as of July 11, 2016. This wage applies for each hour an employee works in the City of San Diego.

On January 1, 2017, the minimum wage will increase to \$11.50 per hour. Beginning January 1, 2019, the minimum wage will increase every January 1 based on the Consumer Price Index for Urban Wage Earners and Clerical Workers

(CPI-W) U.S. City Average. The new rates will be announced each preceding October 1.

#### Retaliation

The Amended Ordinance strictly prohibits retaliation against employees who exercise their rights to minimum wage and paid sick leave or who report any violation by their employer regarding the same. If an employer takes adverse action against an employee within 90 days of the employee's report of violation or other exercise of rights to sick leave or minimum wage, the employer will have the burden to prove that the adverse action was not related to such report or other exercise of rights.

#### NEW - Remedies

The Amended Ordinance outlines additional penalties for violation of the statute. Employees claiming harm from a violation of the Ordinance may seek the following remedies:

- Back wages;
- Damages for denial of the use of accrued sick leave;
- Reinstatement or other injunctive relief;
- Attorneys' fees and costs; and
- Liquidated damages equal to double back wages.

Employees claiming retaliation may also seek liquidated damages that are the greater of double back wages or:

 \$1,000 for each violation not resulting in termination; or







\$3,000 if the employee is terminated.

Additionally, employers who violate the Ordinance may be subject to the following civil penalties:

- \$500 to \$1,000 per violation, where a
   "violation" is defined as each and every day
   that an employer fails to pay an employee
   minimum wage or fails to provide an
   employee with earned sick leave;
- \$500 per employee who was not given appropriate notice, up to a maximum of \$2,000;
- \$1,000 to \$3,000 per act of retaliation; and
- Cumulative civil penalties against an employer who has not previously violated any provision of the Ordinance are limited to \$10,000.

NEW - Enforcement

The Ordinance will now be enforced by the Office

of the City Treasurer or other Office or Department designated by the Mayor, and the Amended Ordinance provides detailed procedures outlining the Enforcement Office's authority.

If you have any questions about this Ordinance, or how it may affect your organization, please contact your Fisher Phillips attorney or one of the attorneys in any of our California offices:

San Diego: 858.597.9600

Irvine: 949.851.2424

Los Angeles: 213.330.4500 Sacramento: 916.503.1430 San Francisco: 415.490.9000

Editor's Note: This article was written prior to the 7/26/16 City Council meeting and further changes may be pending.

#### WORKING OUT NOT ENOUGH - ADVICE FOR DESK WORKERS

How important is movement during the day? An article published in 2013 found that sedentary workers who exercise are equally at risk as those who do not exercise regularly. For the desk worker, regular movement is far more crucial than intermittent exercise. Here are some reasons why:

- 1. Frequent breaks will stimulate your muscles, preventing muscle atrophy.
- 2. Stimulated muscles produce serotonin, allowing one to be more productive.
- 3. Working long hours while sitting increases risk of injury

The solution? Take a break and walk around to get your blood flowing – even if you are planning on hitting the gym later. Your body will thank you for it!









## **MEMBERSHIP NEWS**

# MEMBERSHIP REPORT JULY 2016 By Karen Lemmon

#### New Members

Carolyn Decker Director of Administration Epstein Grinnell & Howell, APC

**Heather K. Lewis**Office Administrator
San Diego Elder Law Center

Current National Members: 102 Current Chapter Members: 97

#### **Prospective Members Cont.**

**Bridget J. Maisis**Office Manager
Schweitzer Law Group



Association of Legal Administrators Know someone who should be a member of ALA? Refer them to Karen and earn points toward great prizes!

For more information and to participate in the program, please contact:

**KAREN LEMMON** 

(619) 255-6450 <u>klemmon@eps-law.com</u>

Or visit the San Diego ALA website to see what's new!

http://www.sandiegoala.org/







# Sign with the Winning Team

And Get All This:
Enriching education sessions
Peer networking
Keep up with legal trends
Professional growth
Business Partner connections
New friends & FUNI



#### Get in the game and join us for an exciting year ahead!

Earn Game Points by attending events and referring new members. Every point is worth one ticket that will be entered into several drawings for fabulous prizes on the following dates:

TWO Fall Conference Scholarships w/stipend – drawing on 7/19/16 Game Points will accumulate from April 1 to June 30 (must be present to wip)

Tablet and other prizes – drawing at the Holiday Luncheon, 12/6/16 Game Points will accumulate from April 1 to November 30

ACTROPIES TO EARN BOWER	
ACTIVITIES TO EARN POINTS	GAME POINTS EARNED
Renew Your Membership	2
Join as a New Member	3
Refer a New Member	3
Attend a Regular Monthly Membership Meeting	1
Attend a Monthly Board Meeting	2
Allend the Diversity Meeting	2
Attend the Annual Conference	3
Attend Cocktails and Connections	3
Attend the Business Partner Appreciation Luncheon	2
Attend Couloie for a Cause Event	- <u> </u>
Attend the Managing Partner Luncheon	1
Bring your Managing Partner to MP Luncheon	1
Attend a Chapter Social	
Sign up with the Peer Connection Program	· 2
Attend the Business of Law Conference in the Fall	3
Volunteer on a Committee	2
Participate in the 5K Run	2

Printing compliments of D4 Discovery





## ALA SAN DIEGO 2016/2017 CALENDAR

MARCH 22	LEADERSHIP DINNER
	The Prado in Balboa Park
APRIL 12	LEADERSHIP RETREAT
	Morton's Steakhouse Sponsored by Morton's
APRIL 19	MEMBERSHIP MEETING
	The Westgate Hotel Sponsored by Officia Imaging
MAY 17	MEMBERSHIP MEETING
	Doubletree Mission Valley Sponsored by Adams & Martin
MAY 22-25	ALA NATIONAL CONFERENCE
	Los Angeles, CA
JUNE 21	DIVERSITY EVENT
	The Westgate Hotel Sponsored by Eastridge
JULY 19	MEMBERSHIP MEETING
	The Westgate Hotel Sponsored by First Legal Network
JULY 28	COCKTAILS & CONNECTIONS
	Allen Matkins Conference Center
AUGUST 16	MEMBERSHIP MEETING
ALIGUET DA	The Westgate Hotel Sponsored by DTI
AUGUST 24	MEMBER SOCIAL AT THE PADRES GAME
CERT 30	Petco Park Sponsored by Nationwide & Ricoh
SEPT 20	BUSINESS PARTNER APPRECIATION LUNCHEON The Doubletree Mission Valley
SEPT 29	COUTURE FOR A CAUSE
3EP1 29	San Diego Hall of Champions
OCTOBER 6-8	BUSINESS OF LAW CONFERENCE
OCTOBEROO	Phoenix, AZ
OCTOBER 18	MANAGING PARTNER LUNCHEON
OCTOBER 10	Morton's Steakhouse Sponsored by Eastridge
OCTOBER 27	MEMBER SOCIAL
	Courtyard Marriott Sponsored by Courtyard Marriott
NOVEMBER 15	MEMBERSHIP MEETING
	The Westgate Hotel Sponsored by Legal Staff
DECEMBER 6	HOLIDAY LUNCHEON
	The Westgate Hotel Sponsored by Knox Attorney Services
<b>JANUARY 24</b>	MEMBERSHIP MEETING
	The Westgate Hotel Sponsored by Robert Half Legal
<b>JANUARY 19</b>	MEMBER SOCIAL
	Morton's Steakhouse Sponsored by Morton's
FEBRUARY 14	LABOR LAW UPDATE / LEGAL RESOURCE FAIR
	The Doubletree Mission Valley
MARCH 21	LEADERSHIP DINNER
	Location TBD
BOARD	4/12/16; 5/10/16; 6/14/16; 7/12/16; 8/9/16; 9/13/16; 10/11/16; 11/9/16; 1/10/17; 2/7/17; 3/14/17
MEETINGS	10/11/16; 11/8/16; 1/10/17; 2/7/17; 3/14/17. Locations TBD
	EGENERAL TOO

Printing compliments of D4 Discovery





Don't just save the date, get INVOLVED! Sponsor, Donate, or Attend! This is your chance to make a difference for some of San Diego's kids/future leaders by supporting this fun and rewarding community service event. Help make it a success!



San Diego Legal Professionals Unite to Support Children in Need



Thursday, September 29, 2016 6:00 p.m. – 9:00 p.m.



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San Diego Hall of Champions 2131 Pan American Plaza

Bringing San Diego legal professionals together to benefit children in need, the San Diego Chapter of the Association of Legal Administrators, in partnership with the Filipino-American Lawyers of San Diego, International Legal Technology Association-San Diego, San Diego La Raza Lawyers Association, the San Diego Legal Secretaries Association, the San Diego Paralegal Association, and the Tom Homann Law Association of San Diego, is proud to host COUTURE FOR A CAUSE, a fashion show fundraiser.

The evening will feature models from throughout the legal community and **Patti Zlaket, Esq. of Zlaket Law Offices, APC** as Mistress of Ceremonies. Complimentary hors d'oeuvres, cash bar and a silent auction full of fabulous items are all part of the pre-fashion show festivities.

A special thanks to our Platinum Sponsor, Health Savings Associates. Proceeds from the event will benefit two children's charities:

**Voices for Children**, working to ensure that abused, neglected and abandoned children who have become dependents of the San Diego County Court will have a safe and permanent home; and **STAR/PAL**, empowering underserved youth to build a safer and more prosperous community by engaging with law enforcement and collaborative partners.

Individual Tickets \$50 Bundle of Eight Tickets \$350

Purchase tickets and/or sponsorships online at: <a href="www.coutureforacause-sd.org">www.coutureforacause-sd.org</a> or contact Henry Angelino at <a href="mailto:angelinoh@higgslaw.com">angelinoh@higgslaw.com</a>

Find additional information regarding tickets and sponsorship opportunities at www.coutureforacause-sd.org











#### San Diego Legal Professionals Unite to Support Children in Need

Event Date: Thursday, September 29, 2016, 6 p.m. - 9 p.m.

**Location: San Diego Hall of Champions** 

Proceeds from the evening's fashion show gala will benefit two charities: **Voices for Children**, working to ensure that abused, neglected and abandoned children who have become dependents of the San Diego County Court will have a safe and permanent home; and **STAR/PAL**, empowering underserved youth to build a safer and more prosperous community by engaging with law enforcement and collaborative partners.

#### **Sponsorship Opportunities**

#### PLATINUM SPONSOR - \$3.000 (SOLD OUT-Health Savings Associates)

- Eight complimentary tickets to the event
- Full page advertisement in the front of the event program
- Recognition from the podium at the event/speaking opportunity
- Recognition on signage at the event
- Recognition in printed materials including press releases and event program book
- Recognition on the San Diego Chapter ALA Website and prominently on coutureforacause-sd.org

#### GOLD SPONSOR - \$2,000

- Six complimentary tickets to the event
- Full page advertisement in the back of the event program
- Recognition from the podium at the event
- Recognition on signage at the event
- · Recognition in printed materials including press releases and event program book
- Recognition on the San Diego Chapter ALA Website and prominently on coutureforacause-sd.org

#### SILVER SPONSOR - \$1.000

- Four complimentary tickets to the event
- Half page advertisement in the event program
- Recognition on signage at the event
- Recognition in printed materials, including event program book
- Recognition on the event website coutureforacause-sd.org

#### **BRONZE SPONSOR - \$500**

- Two complimentary tickets to the event
- Third page advertisement in the event program
- Recognition in printed materials, including event program book
- Recognition on the event website coutureforacause-sd.org

#### **Advertising Options**

Full Page: \$750.00 Half Page: \$500 Third Page: \$300.00

\*\*\*\*Individual Tickets \$50.00 or a Bundle of Eight Tickets \$350.00\*\*\*\*

Please make checks payable to ALA-San Diego Chapter and mail with donor information to:

Henry Angelino, Higgs Fletcher & Mack, LLP, 401 West A Street, Suite 2600, San Diego, CA 92101 or go online to <a href="https://www.coutureforacause-sd.org">www.coutureforacause-sd.org</a> to purchase tickets or sponsorships via PayPal









## ASSOCIATION OF LEGAL ADMINISTRATORS SAN DIEGO CHAPTER

#### **SAVE THE DATES**

Upcoming Monthly Membership Meetings RSVP: Kathy Culver at kculver@ssvwlaw.com

#### **July 2016**

July 7 CLM Study Group 2

**Time:** 5:30 to 6:00 p.m. **Location**: DLA Piper

July 19 July Membership Meeting

ACA Changes for 2016 and Beyond

**Time:** 11:45 – 1:15 p.m.

Location: The Westgate Hotel, Riviera Room

July 28 Cocktails & Connections

Speed Networking Event Time: 5:30 to 7:00 p.m.

Location: Allen Matkins – 501 W. Broadway, Conference Room 21st Floor

#### August 2016

August 16 Monthly Luncheon

Topic: "Addiction, Depression & The Bar, Oh My!"

**Speaker:** Steve McAvoy **Time:** 11:45 a.m. to 1:15p.m.

Location: The Westgate Hotel, Riviera Room

August 24 Padres Game Day Event (RSVP – Limited Seating)

San Diego Padres vs. Chicago Cubs **Time:** 12:40 p.m. to 4:00 p.m.

**Location**: Petco Park







## **BOARD & MEMBERSHIP**

AUGUST BOARD MEETING . . . AUGUST 9, 2016 12:00 – 1:30 HIGGS FLETCHER & MACK

AUGUST MEMBERSHIP MEETING . . . AUGUST 16, 2016 11:45 – 1:15 THE WESTGATE HOTEL – RIVIERA ROOM

PADRES GAME DAY EVENT . . . AUGUST 24, 2016 12:40 – 4:00 PETCO PARK

# A SPECIAL THANKS TO OUR BUSINESS PARTNERS!























#### Please congratulate our

#### 2016/2017 BOARD OF DIRECTORS!

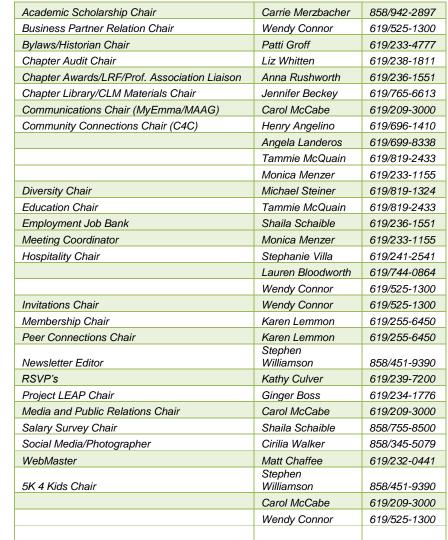
President	Tammie McQuain	619/819-2433
President Elect - Education Chair	Shaila Schaible	619/236-1551
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Treasurer	Cynthia Barron	619/241-4814
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Director - Bank Statement Auditor	Carrie Merzbacher	619/942-2897
Director at Large	Katya Adams	858/535-1511
Past President	Anna Rushworth	619/236-1551





#### And our

#### 2016/2017 COMMITTEE CHAIRS/MEMBERS







Retirement plan administrative and recordkeeping services provided by ONEAMERICA RETIREMENT SERVICES LLC a ONEAMERICA' company









CANON BUSINESS PROCESS SERVICES, INC.

















SAN DIEGO DOWNTOWN







## NEW BUSINESS PARTNER DIRECTORY!

2016/2017 BUSINESS PARTNER SPONSORS
THANKS FOR YOUR SUPPORT!

Please check the Chapter's Business Partner Directory first when you're shopping for a product or service for your firm. Not only are our Business Partners committed to delivering the highest quality products and services, they are also committed to furthering the goals of ALA San Diego by providing the funding we need for the outstanding educational and networking events and scholarship opportunities we value as members.

Please download the new <u>Business Partner</u>
<u>Directory.</u>













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The Mandate E-Newsletter questions? Interested in advertising? Want to contribute an article?

Please contact:
Stephen Williamson, Editor
swilliamson@sullivan-lawyers.com

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Association of Legal Administrators



